

Docket No.: A.09-02-013 and A.09-04-018

Exhibit No.: _____

Date: September 14, 2009

Witness: Janice Lin

**PREPARED TESTIMONY OF JANICE LIN ON BEHALF OF THE CALIFORNIA
ENERGY STORAGE ALLIANCE REGARDING THE PACIFIC
GAS & ELECTRIC COMPANY AND SOUTHERN CALIFORNIA
EDISON COMPANY REQUEST FOR APPROVAL OF
PROPOSED FUEL CELL PROJECTS**

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1 **I. Introduction**

2 The mission of the California Energy Storage Alliance (“CESA”)¹ is to expand the role
3 of energy storage to promote faster adoption of renewable energy and a more stable and secure
4 electricity grid in California. My business address is:

5 StrateGen Consulting, LLC
6 David Brower Center
7 2150 Allston Way, Suite 210
8 Berkeley, CA 94704

9 In my capacity as Managing Director of StrateGen Consulting, LLC, and Co- Founder
10 and Director of CESA, I am actively involved in helping clients market and sell distributed grid
11 connected energy systems to a wide range of potential customers. I provide strategic and
12 technical support to CESA member companies and end users of Advanced Energy Storage
13 (“AES”) to deploy new energy storage projects, and accomplish their business objectives.
14 During 2007-2009, I led a successful effort to obtain incentive co-funding for AES through
15 California’s Self Generation Incentive Program (“SGIP”) – which currently funds AES at \$2/W
16 out of an annual \$83 million budget, and concurrently developed several demonstration projects
17 for AES in California. Prior to founding StrateGen and CESA, I served as Vice President of
18 Business Development and Vice President of Product Strategy at PowerLight Corporation, a
19 leading designer and installer of large-scale grid-connected solar electric systems and energy

¹ The California Energy Storage Alliance is an *ad hoc* advocacy group made up of renewable energy system integrators, energy industry consultants, and energy storage system manufacturers. CESA’s membership presently consists of A123 Systems, Inc., Beacon Power Corporation, Chevron Energy Solutions, Debenham Energy, LLC, Fluidic Energy Inc., Ice Energy, Inc., Prudent Energy, PVT Solar, Xtreme Power Solutions and ZBB Energy Corporation. The views expressed in this testimony are those of CESA, and they do not necessarily reflect the views of all of the individual CESA member companies on every specific point.

1 efficiency services (now SunPower Systems). I hold an MBA from the Stanford Graduate
2 School of Business, a BS from the Wharton School of Business and a BA in International
3 Relations from the University of Pennsylvania's College of Arts and Sciences.

4 The purpose of this testimony is to address Southern California Edison Company's
5 ("SCE's") request to the Commission to utilize SGIP funding to offset 50% of the initial capital
6 cost of its proposed development of three fuel cell installations of up to 3 MW at various state
7 universities in SCE's service territory ("Project").² Specifically, I provide further information to
8 support CESA's Protest to SCE's Application, based on my experience working with the SGIP
9 program to develop distributed renewable energy projects over the last nine years.

10 **II. SCE Should Not Be Allowed To Use SGIP Funds For Its Fuel Cell Program**

11 SCE attempts to circumvent D.01-03-073 which "prohibited utility distribution
12 companies from receiving SGIP incentives" (page 23). Specifically, SCE proposes to use \$10.8
13 million of existing SGIP monies to fund 50% of the Project described in the Application
14 estimated direct capital cost. However, as SCE itself acknowledges, Commission policy
15 expressly prohibits utilities from using SGIP funds or the use of such monies to fund utility
16 projects.³ The policy against use of SGIP funds by utilities was established in D.01-03-073,
17 which provides in pertinent part:

18 "The following entities are not eligible for incentives under this program:

² SCE's application was consolidated with a similar application related to Pacific Gas and Electric Company by ALJ Duda in her ruling from the bench at the June 22 prehearing conference that granted the May 19, 2009 motion to consolidate filed by the Division of Ratepayer Advocates ("DRA"). This ruling was subsequently confirmed in the Assigned Commissioner's and Administrative Law Judge's Scoping Memo and Ruling issued June 25, 2009 ("Scoping Memo").

³ SCE Application, at p. 4.

- 1 • Customers who have entered into contracts for DG services (e.g. DG installed as a
2 distribution upgrade or replacement deferral) and who are receiving payment for
3 those services; (this does not include power purchase agreements, which are allowed)
- 4 • Customers who are participating in utility interruptible or curtailable rate schedules or
5 programs
- 6 • Customers who are participating in any other state agency-sponsored interruptible,
7 curtailable, or demand-responsiveness program
- 8 • Utility distribution companies themselves or their facilities. (Emphasis added)”⁴

9 In D.04-12-045, the Commission later clarified this policy as follows:

10 “Decision 01-03-073 prohibited utility distribution companies from
11 receiving SGIP incentives. The Working Group seeks clarification as to which
12 distribution companies are excluded from the program.

13 We clarify that public and investor-owned gas or electricity distribution
14 utilities that generate or purchase electricity or natural gas for wholesale or retail
15 sales, are not eligible to receive incentives.”⁵

16 Given the Commission’s clear and unambiguous prohibition on the use of SGIP funds by
17 utilities, the Commission should deny SCE’s cost recovery proposal. Moreover, allowing SCE
18 to use SGIP funding would create an inherent conflict of interest, because SCE itself administers
19 the SGIP funds for all program applicants.

⁴ D.01-03-073, Attachment 1, at p. 25.

⁵ D.04-12-045, at p. 23.

1 **III. SCE’s Supporting Argument For The Application – Its Claim Of ‘Underutilized**
2 **Funding’ Is Premature Given The Recent Inclusion Of AES Into The SGIP.**

3 In D.08-11-044, issued November 21, 2008, the Commission allowed AES systems that
4 meet certain technical criteria and are coupled with eligible SGIP technologies to receive SGIP
5 incentive funds. Full implementation of this decision only occurred on May 8, 2009 when the
6 current revised SGIP Program Handbook was issued and SGIP Program Administrators
7 subsequently began accepting SGIP applications for qualified AES systems. While it is true that
8 there is a sizable unspent Budget in SCE’s SGIP account, (in the “Report of Southern California
9 Edison Company on the Self Generation Incentive Program) – it is important to note that the
10 budgetary amounts noted are only through May 1, 2009. Recent programmatic changes to the
11 eligible size of fuel cell projects (D.08-04-049, issued April 24, 2008) as well as the inclusion of
12 AES (effective May 8, 2009) should have increased demand for SGIP funds. At a minimum
13 SCE should be required to report SGIP reservation activity from May 1, 2009 through present
14 before asserting that SGIP funds are being ‘under utilized’. Allowing SCE to utilize a significant
15 portion of finite SGIP funding for utility-owned fuel cell projects would not only set a dangerous
16 precedent, but would also certainly reduce available funding to qualified applicants for all of the
17 eligible technology classes. Successful market development requires certainty and time – if SCE
18 were to improperly and unfairly utilize SGIP funds for their own Project, this would have a
19 ‘chilling’ effect on the commercial market for all eligible technologies as it would call into
20 question the availability of remaining funds for private sector development.

21 **IV. SCE’s Use Of SGIP Funds For These Demonstrations Will Not Accelerate Fuel Cell**
22 **Commercialization – Rather, It Will Stymie Further Development By Third Parties.**

23 One of SCE’s key arguments for use of SGIP funding to is to accelerate fuel cell
24 commercialization. A key assumption embodied in this claim is that the very existence of

1 reference projects like the ones proposed by SCE will dramatically accelerate fuel cell
2 deployment via increased ‘public awareness’. While public awareness is important, especially
3 for generating new customer inquiries, it is not sufficient to converting inquiries into installed
4 projects. Other important variables for customer adoption include the value proposition to the
5 end customer and the perceived risks associated with achieving that value proposition. For fuel
6 cell and other distributed generation project in California, the SGIP is essential to achieving rates
7 of return required by end users to overcome their natural inertia to undertaking such a project, a
8 project that is typically not core to their underlying business. If the Commission allowed SCE to
9 reverse years of precedent to the contrary, it would introduce a significant source of new funding
10 risk into fuel cell and other SGIP-eligible technology development that previously did not exist.
11 This would have the exact opposite effect of SCE’s stated intention. By setting a precedent for
12 utility use of SGIP funds, the availability of future funds would be at risk. With future incentive
13 funding potentially at risk, third party private sector project developers will not be willing to
14 invest the time and energy – often spanning many months if not years – to develop an
15 economically challenging project only to discover that SGIP funds have been consumed by SCE.
16 From a private sector perspective, it is very hard to compete with a utility that enjoys a
17 guaranteed rate of return on its capital invested, especially if the up front capital requirements are
18 significantly reduced by use of ratepayer funds.

19 **V. Recommendation**

20 The Commission should reject SCE’s proposal to use SGIP funds for its Project. Absent
21 the imposition of this condition, the Commission should reject the SCE application entirely.
22 This completes my testimony.